

Detail Paper / Abstract Review(s)

**Review # 1**

**Recommendation:**

Accept Paper

**Comments:**

I just have a review of the abstract and the paper, which seems reasonable and alright. References lists are fair, literature writings seem good.

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**Review # 2**

**Recommendation:**

Accept paper conditionally with minor revision

**Comments:**

**Comments**

**What are the contributions of the paper?**

Providing insight in project performance analysis for shipping industry using S curve that shows budget is overrun due to delay in activities i.e planning and realization is in the hull construction activities, frame installation, and hatch installation.

**Is the title suitable and adequate?**

Yes

**Are the literature references adequate?**

Need more reference in literature highlight the explanation of CPI, SPI and S -Curve in a project management context.

Are any errors of fact or logic contained?

No

**Are there necessary descriptions for all figures and tables?**

Graphs interpretation is missing. Figures description is also missing.

**Do the summary and conclusion bring out the main points of the paper?**

Yes

**Is the research contribution good enough for a quality paper?**

Yes, it is by practicing proper project performance analysis ship manufacturing industry improve their resource utilization properly

**What are the additional ways in which the paper could be improved?**

Work on literature. Please briefly explain each calculation.

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**Review # 3**

**Recommendation:**

Accept paper conditionally with major revision

**Comments:**

1. It seems that the submitted version of the paper is a draft with authors' own comments.
2. The theoretical contribution is insufficient. More discussions on this aspect can be added to the paper.



January 8, 2021

Yugowati Praharsi  
 Shipbuilding Institute of Polytechnic Surabaya  
 Indonesia

ID 009: The Performance of Project Management at Traditional Shipyard in East Java, Indonesia

Subject: Acceptance Letter for ORAL PRESENTATION at the 11th Annual International Conference Singapore, 2021.

Dear Yugowati:

On behalf of the IEOM Society International's organizing and program committee, it is our pleasure to inform you that your paper for the above title has been accepted for Oral Presentation and publication for the 11th Annual International Conference on Industrial Engineering and Operations Management in Singapore during March 7-11, 2021. Each paper was subject to anonymously peer reviewed by at least two referees. Accepted full papers will be published in the Proceedings and indexed in SCOPUS. Conference is planned with virtual mode due to current COVID-19 global pandemic.

IEOM Society International, a 501(c)(3) nonprofit organization has become a premier international platform and forum for academics, researchers, scientists and practitioners to exchange ideas and provide insights into the latest developments and advancements in the fields of Industrial Engineering and Operations Management. After having successfully organized previous international conferences in Bangladesh (2010), Malaysia (2011), Turkey (2012), Indonesia (2014), UAE (2015), Orlando (2015), Malaysia (2016), Detroit (2016), Morocco (2017), UK (2017), Bogota (2017), Bandung (2018), Paris (2018), Washington DC (2018), Pretoria (2018), Bangkok (2019), Toronto (2019) and Riyadh (2019), Dubai (2020), and Detroit (2020) is now organizing the 11th Annual International Conference on Industrial Engineering and Operations Management in Singapore during March 7-11, 2021.

Minimum one author must register to include the paper in the program and proceedings. Presentation mode will be Virtual / Online using Zoom and necessary link and program will be published in due course. You can visit <http://ieomsociety.org/singapore2021/> for conference details and registration payment.

IEOM is expecting another exciting event in Singapore. Some of the events and activities that are planned include: outstanding keynote speakers, global engineering education track, industry solutions track, more than 400 technical presentations, women in industry and academia track, undergraduate and graduate student paper competitions, panel sessions, recognition and awards, and exhibition. More than 400 participants are expected to join from more than 50 countries with a diverse background.

You will see the Singapore Conference as a great value-added event. Your participation is highly appreciated. If you have any questions, please contact [info@ieomsociety.org](mailto:info@ieomsociety.org).

We look forward to seeing you in Singapore Conference, Singapore.

Regards,

Professor Donald M. Reimer – Conference Sponsors Chair  
 Director of IEOM Membership and Chapter Development  
 President, The Small Business Strategy Group  
 Detroit, Michigan, USA

Dr. Ahad Ali - Conference Co-Chair  
 Associate Professor and Director of Industrial Engineering  
 Lawrence Technological University, Michigan, USA  
 Executive Director – IEOM Society International

## Sponsors and Partners





# IEOM Society International

The 11<sup>th</sup> Annual International Conference  
**Industrial Engineering and Operations Management**  
Singapore during March 7-11, 2021

## Certificate of Presentation

This is to certify that

**Yugowati Praharsi**

Shipbuilding Institute of Polytechnic Surabaya, Surabaya, Indonesia

Delivered an Oral Presentation entitled “*The Performance of Project Management at Traditional Shipyard in East Java, Indonesia*” at the Eleventh Annual International Industrial Engineering and Operations Management Conference Virtually via Zoom.

Professor Donald M. Reimer  
Director of Membership and Chapter Development  
IEOM Society International  
President, The Small Business Strategy Group  
Detroit, Michigan, USA

Dr. Ahad Ali - Conference Co-Chair  
Associate Professor and Director of Industrial Engineering  
Lawrence Technological University, Michigan, USA  
Executive Director – IEOM Society International

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